



# MANIFESTO

2022 - 2027

## Making Meru Happy

BSP. HON KAWIRA MWANGAZA  
MERU COUNTY GOVERNOR CANDIDATE



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## Foreword



Respected Members of the Meru County Community,

**M**y extensive field visits as well as related data from various County economic surveys have revealed that the number of people living in poverty in Meru County has continued to rise, mostly due to poor sustainable development. In alignment with the United Nations' Sustainable Development Goals and the Kenya Vision 2030, which outline a blueprint for comprehensive prosperity, I am compelled to announce my candidacy for the position of Meru County Governor, with the aim of expediting the County's development. To this end, my forthcoming administration will diligently instigate, strategize, execute, monitor, assess, and transfer projects to the pertinent stakeholders for seamless operation and sustained upkeep, firmly rooted in the principles of sustainable development.

Key projects will involve a series of pivotal initiatives spanning across public service delivery, economic planning, natural resources development, education, physical planning, food security and infrastructure development. Equally vital are endeavours concerning investment promotion, social security and health services.

Throughout these endeavours, my governance will remain steadfastly anchored in sound principles, encompassing consensus-building, operational efficiency, effectiveness, inclusive participation, unwavering accountability, adherence to the rule of law, responsiveness, and utmost transparency. This unwavering commitment is poised to culminate in the realization of our shared vision by 2027 – a Meru County defined by remarkable development strides, characterized by self-reliance, heightened self-esteem, and liberation from subservience.

I earnestly invite you to unite with me through the ballot, as we collaboratively aspire to usher in a new era of prosperity and dynamism for our esteemed Meru County.

With utmost sincerity,

**Hon. Bsp. Kawira Mwangaza,**  
**MERU COUNTY GOVERNOR**  
**ASPIRANT, 2022.**



## 1.0 INTRODUCTION

### 1.1 Background

**M**eru County, one of the 47 administrative units within the Republic of Kenya, occupies a central position on the country's map. Nestled to the east of Mount Kenya, it shares its borders with four neighbouring counties: Isiolo to the north, Laikipia to the west, Nyeri to the southwest, and Tharaka/Nithi to the east. Geographically, the county spans between latitudes  $0^{\circ} 6'$  to the north and  $0^{\circ} 1'$  to the south, and longitudes  $37^{\circ}$  to the west and  $38^{\circ}$  to the east. This strategic geographical placement blesses Meru County with a favourable climate, conducive to a diverse range of agricultural activities including the cultivation of crops such as potatoes, maize, beans, green grams, coffee, Miraa (Khat), and tea. However, the northern zone of the county, extending from Buuri to Igembe South, transitions into a semi-arid climate with an average temperature of  $32^{\circ}\text{C}$ .

With a total land area of 6,936.2 square kilometers, the county comprises 9 electoral constituencies and 45 wards, structured across 11 administrative sub-counties. As of 2022, the projected population of Meru County stands at 1,611,315 individuals, resulting in a population density of approximately 232 people per square kilometer. This demographic reality underscores the urgency of implementing measures that foster sustainable development, underpinned by an unwavering commitment to transparency and integrity, with a zero tolerance policy towards corruption.

### 1.2 The core challenge in Meru County: Poor Sustainable Development

The aspiration for sustainable development is attainable, as evidenced by the strides made by counties like Makueni and Machakos. Regrettably, Meru County has yet to witness substantial progress in the direction of development, primarily due to the absence of robust governing values and principles. This



underscores the critical need for a paradigm shift in county administration, characterized by resolute governance principles. This shift will serve as the bedrock for achieving sustainable development by prioritizing and effectively addressing the fundamental intrinsic needs of every citizen within our county.

### **1.3 Flagship projects for Meru County**

In line with my vision to drive substantial progress, my administration will undertake meticulously designed and high-impact programs and projects. These initiatives are poised to yield transformative outcomes, including the creation of employment opportunities, enhancement of the County's competitive edge, and augmentation of revenue streams. The primary objective is to catalyse accelerated growth within key sectors of our beloved County. To achieve these aspirations, collaboration between the two tiers of government and esteemed Development Partners within the County will be actively pursued.

For an exhaustive overview of these groundbreaking projects, refer to Annex 1 appended herewith.

## **2.0 ACTION PLAN**

This section outlines the visionary goals my government envisages to achieve by 2027, across 10 county government departments as listed herein. To execute this, a rigorous mixed-method approach dominated by descriptive surveys in public participation will be applied. Necessary data will be collected through comprehensive methodologies with staff questionnaires, documentary analysis, Focus Group Discussions (FGDs), interview schedules, and interpretivist discussions facilitated by, among others, various media platforms. Following validation through

construct, content, criterion, bracketing and testimonials, the collected data will be analyzed and utilized for multiple purposes, including the formulation of the 2022-2027 Meru County Integrated Development Plan. Through this approach, my government aims to avoid the pitfalls of previous administrations, such as implementing public projects that lack demand.

The following critical areas have been identified that require immediate attention:

1. Public service delivery
2. Economic planning
3. Natural resources development
4. Education
5. Physical planning
6. Food security
7. Infrastructure development
8. Investment promotion
9. Social security
10. Health services

These ten areas will also be pillars and hence departments to support my manifesto. My government will work towards building on them by establishing the functions assigned in the Fourth Schedule of the Constitution. The departments within my government will be aligned with these pillars (constructs) and embody certain critical characteristics. These are outlined as follows:

### **2.1 PUBLIC SERVICE DELIVERY (Department of Legal affairs, Devolution and Administration)**

Failure by the current regime to adequately empower personnel and decentralize resources to Sub-County and ward levels has significantly impeded the seamless provision of public services to our esteemed citizens.

In order to address these challenges, my government will enhance public service delivery through strategic implementation of the following measures;

- (i) *Strengthened devolved governance: decentralize the relevant staff, financial resources and materials to Sub-Counties and Ward levels to enhance service accessibility and close proximity for citizens,*
- (ii) *Strengthening the County law enforcement framework for optimal maintenance of law and order,*
- (iii) *Conducting Rapid Results Initiatives (RRIs) focused on improving service delivery,*
- (iv) *Establishment and staffing of public service,*
- (v) *Comprehensive on-the-job training programs for all staff members to enhance their skills and knowledge continuously,*
- (vi) *Implementing Staff Performance Contracting (PC) system to foster a culture of accountability, efficiency, and continuous improvement within our workforce,*
- (vii) *Comprehensive Service Delivery Charters,*
- (viii) *Enforcing a code of conduct for civil service employees,*

- (ix) *Implementing an improved scheme of service with clearly defined job specifications and roles,*
- (x) *Ensuring strict adherence to the law in every aspect of job performance to uphold legal and ethical standards,*
- (xi) *Adequate access to legal services and advice on all County issues,*
- (xii) *Other functions that will pertain to this department.*

## **2.2. ECONOMIC PLANNING (Department of Finance, Economic Planning & ICT)**

Based on the findings of previous audit reports, the current Meru County administration has exhibited deficiencies in financial accountability, leading to substantial annual financial losses amounting to billions of shillings. To address these challenges and foster development, my government will focus on funding-ward based projects. Funding will be utilized to support various development initiatives, including but not limited to the following;

- (i) *Development of County Statistical Abstract for informed planning, enhanced policy formulation and informed decision making, as well as effective service delivery,*
- (ii) *Optimal revenue management for sustainable revenue growth,*



(iii) *Ensuring compliance with the Public Participation Act, my government will prioritize the active involvement of stakeholders in all projects to prevent the establishment of clandestine and unauthorized initiatives, thus fostering greater ownership and transparency,*

(iv) *In accordance with Section 8(1)(e) of the County Governments Act, my administration will undertake comprehensive County development planning, subject to approval by the County Assembly of Meru. This systematic approach will guide the prioritization and execution of development projects,*

(v) *Adhering to the requirements outlined in Section 8(1)(c) of the County Governments Act and the Public Finance Act, my government will diligently prepare budgets and manage expenditures of the County government. These financial plans will be subject to approval by the County Assembly of Meru to ensure fiscal responsibility and accountability,*

(vi) *To combat corruption and promote effective project implementation, a competent team specializing in monitoring, evaluation, and anti-corruption measures will be established. This team will ensure the integrity of all County projects, maintaining a zero-tolerance policy towards corruption,*

(vii) *Decentralizing project planning, design, technical estimates, funding, quotations, tenders, and implementation to the Sub-County*

*level, to pave the way for proper engagement of local contractors. This decentralization will be complemented by the establishment of an effective Monitoring, Evaluation and Anti-corruption (ME&A) team at the headquarters for timely avoidance of economic crime. A pilot project will be initiated to ensure smooth implementation,*

(viii) *Timely absorption of development funds,*

(ix) *Monthly progress reports on all projects at various stages, including feasibility study, planning and design, construction, and Operations & Maintenance (O&M) will be made available on the County website,*

(x) *Issuance of monthly assorted projects' progress reports to citizens through diverse media channels,*

(xi) *Other functions that will pertain to this department.*

### **2.3 NATURAL RESOURCES DEVELOPMENT (Department of Water, Irrigation, Environment and National Resources)**

Water scarcity poses a significant and pressing risk in Meru County, affecting approximately 92% of the population. This risk emerges when the demand for water surpasses its available supply. However, water scarcity in this County is not solely characterized by a temporal and spatial lack of water. It encompasses several interrelated challenges, including strained water resources, substandard water quality, limited accessibility, with water sources situated over a kilometer away from areas of need,

unaffordability of water, and inadequate water allocation of below 40 liters per person per day. Additionally, indicators of water scarcity include inefficient water usage practices and conflicts arising from water distribution. Alarming statistics reveal that 80% of reported diseases in the region are waterborne, such as cholera outbreaks witnessed in May 2016 and 2018, resulting in fatalities. This issue demands immediate and thorough attention. Consequently, my government will implement a range of measures to address this critical issue, including the following;

- (i) *Supply water to all homestead by rehabilitating and augmenting all community and government water schemes and constructing new ones where significant gaps in coverage exist,*
- (ii) *Conducting hydrogeological surveys and sinking boreholes, consistently; using the county rig,*
- (iii) *Water harvesting programs through the issuance of water tanks/pipes and designing rainwater collection systems targeting public institutions and economically disadvantaged households,*
- (iv) *Lobbying for the development of mega dams in the Mt Kenya and Nyambene water catchments, as originally planned by the National Government in 2016. Furthermore, we will explore the construction of additional dams and pans in viable areas to support irrigation farming and bolster water availability for agricultural purposes,*
- (v) *Environmental and natural*

*resources protection by safeguarding forest reserves, preserving water catchments, conserving plant and animal species, maintaining air quality, and preventing soil erosion, water pollution, air pollution, as well as unauthorized disposal of wastewater and solid waste,*

- (vi) *Other functions that will pertain to this department.*

#### **2.4 EDUCATION (Department of Education, Science & Technology)**

Education is critical in alleviating poverty and the pursuit of sustainable development. My government is committed to fostering the well-being, enrolment, and education of children at the Early Childhood Development and Education (ECDE) level. Furthermore, we will establish sustainable bursaries to support financially disadvantaged students across all educational levels. To achieve these objectives, the following interventions will be implemented;

- (i) *Comprehensive enrolment and School Meals and*







*Nutrition Program (SMNP) will be established for ECDE classes, ensuring that every child has access to education, enhanced health and well-being. A dedicated bursary kitty will be maintained annually to provide financial assistance to needy student's at all educational levels,*

- (ii) *Enhancing Early Childhood Development Education infrastructure through construction of ECDE classrooms and sanitation blocks,*
- (iii) *Rehabilitate, augment and equip all Village Youth Polytechnics and other technical skill training schools such as those specializing in electricians, mechanics, masons, drivers, salonists, tailors, carpenters, welders, and plumbers to provide quality training opportunities,*
- (iv) *Establish a County Cultural Recording Studio initiative which aims to preserve and promote the rich cultural heritage of the region while fostering the development of the creative industry,*

- (v) *A thorough vetting process will be conducted to identify deserving primary school pupils from underprivileged backgrounds, and provide them with uniforms,*
- (vi) *Launch a campaign to achieve 100% enrollment of ECDE children, emphasizing the importance of early education and its long-term benefits,*
- (vii) *Promote skills development and innovation,*
- (viii) *Encourage and reward Science and Technology innovations within the aforementioned departments,*
- (ix) *Other functions that will pertain to this department.*



## 2.5 PHYSICAL PLANNING (Department of Land, Physical planning, Housing and Urban Development)

The lack of reinvesting the revenue collected back into the areas from which it was generated is evident in our towns, leading to a range of problems. One notable issue can be observed in parking areas, where many drainage trenches have been left uncovered for an extended period. This poses significant hazards to people and exacerbates the shortage of parking spaces. These challenges, along with many others, underscore the need for my government to prioritize the enhancement of proper land management, physical planning, and housing through the following measures;

- (i) *Building houses specifically targeted for the most economically disadvantaged individuals, referred to as the "poor of the poor,"*
- (ii) *Establish an integrated County Spatial Planning initiative which aims to achieve optimized utilization of land countywide, promoting sustainable development,*
- (iii) *Tracing and reclaiming of grabbed public land and other assets,*
- (iv) *Establishing well-planned and clean urban and rural centers by ensuring the provision of clean markets, public washrooms, and adequately secured drainage systems. Engaging unemployed youth in rectifying these matters can provide employment opportunities while addressing these infrastructure deficiencies,*
- (v) *Providing legal assistance to protect the rights of the poor against land*

*grabbing, therefore ensuring justice, and reducing the occurrence of tragic situations such as deaths, widows and widowers, orphans, and associated mental health issues stemming from land-related conflicts,*

- (vi) *Offering advisory and national physical planning services, including the formulation of general principles on land planning and coordination of planning efforts by counties. This includes the development of policies, standards, guidelines, and technical assistance. Capacity building programs will be implemented to support the county in enhancing its physical planning capabilities,*
- (vii) *Streamlining the approval process for building plans and ensuring rigorous supervision of implementation to ensure compliance with regulations and standards, to help maintain quality construction and promote safe living environments,*
- (viii) *Other functions that will pertain to this department.*

## 2.6 FOOD SECURITY (Agriculture, Livestock, Fisheries & Cooperatives)

Meru county continues to face various challenges related to food security, including incidents of food insecurity and hunger, particularly among the population residing in semi-arid regions resulting in high



dependency on relief food programs. These issues have been exacerbated by erratic rainfall patterns and high production costs, impacting both humans and livestock. To address these challenges and promote food security and thriving agriculture, my government will implement the following initiatives;

- (i) *Establish an agro-processing and food storage infrastructure development program to construct food stores for value addition, agro-processing, and aggregation, that will increase market access for farmers, generate employment opportunities, and mitigate post-harvest losses,*
  - (ii) *Establishing well-facilitated and coordinated agricultural extension services that reach all farmers in every Sub-County on a daily basis,*
  - (iii) *Implement a livestock empowerment program that will enhance food security and secure sustainable livelihoods for vulnerable communities,*
  - (iv) *Enhancing the marketing of cash crops such as coffee, tea, macadamia and miraa (khat), and persistently lobbying for vibrant markets through direct sales, exchange bodies and cooperatives,*
  - (v) *Reducing current post-harvest losses, which currently stand at 40%, to less than 10%, through the utilization of effective systems like the Warehouse Receipt System (WRS) to store and preserve*
- harvested food, in order to achieve food security and access to credit, farm inputs, and better markets,*
  - (vi) *Developing annual agricultural extension training curricula and conducting monthly farmer training sessions in well-coordinated and facilitated field days and designated training centers, such as Kaguru and other sub- contracted locations,*
  - (vii) *Conducting beneficial sub-county agricultural research on annual basis to identify region-specific challenges and develop appropriate solutions,*
  - (viii) *Inception of Sub-County programs that provide subsidized seeds, fertilizers, farm inputs, dairy semen and vaccinations for domestic animals, for successful farming and livestock rearing,*
  - (ix) *Boosting sustainable farming methodologies such as zero tillage, agroforestry, certified seeds, organic mulching, intercropping, crop rotation, and cover cropping. These environmentally friendly practices will help prevent land degradation and boost agricultural production,*
  - (x) *Rehabilitation, augmentation and construction of modern abattoirs in all requisite urban and rural centers,*
  - (xi) *Engaging in strategic lobbying efforts to attract investments in agriculture, livestock, fisheries and cooperatives. Targeting investors, including those operating under the United Nations (UN) Climate Change Conference (COP26) of*



*2021, will bring expertise and resources to support sustainable agricultural practices and strengthen the sector;*

- (xii) Incepting public and private nutrition assistance programs, that aim to eradicate food insecurity and hunger in Sub-Counties,*
- (xiii) Facilitating the configuring of agricultural, livestock and fish products to assorted and beneficial cooperative settings in order to help in processing activities, and enhance access to credit and banking services,*
- (xiv) Other functions that will pertain to this department.*

## **2.7 INFRASTRUCTURE DEVELOPMENT (Department of Roads, Transport, and Energy)**

Despite some road infrastructure improvements implemented by the current government, a significant majority of the County's roads remain impassable. This issue has severely hampered the County's economy by impeding the efficient movement of goods, services, and agricultural produce to markets. To address this matter and foster economic growth, my government will implement a comprehensive plan aimed at ensuring year-round motorable roads. The key initiatives that will be undertaken include;

- (i) Road maintenance and upgrades of all County roads, as well as busy County roads connecting various wards will be upgraded to tarmac,*

*enabling smoother transportation,*

- (ii) Harness the renewable energy potential in the County, focusing on solar, wind, and waste-to-energy sources,*
- (iii) Adequate street lighting through installation of sufficient floodlights in all townships and market centers within the County to enhance safety, security and create a conducive environment for businesses to thrive during evening hours,*
- (iv) Actively lobby for the construction of tarmac backbone roads that facilitate inter-county, inter-sub-county, inter-ward, and intra-ward connectivity,*
- (v) Facilitate public transport by assisting all boda-boda riders in acquiring licenses and encourage their participation in Savings and Credit Cooperative Organizations (SACCOs), and empower Probox, Sienta and Matatu Saccos to accelerate their progress towards achieving their objectives,*
- (vi) Enhance firefighting capabilities by prioritizing the provision of sufficient and reliable firefighting equipment to mitigate the risk of fire incidents and protect lives, properties, and businesses within the County,*
- (vii) Develop and maintain an Energy Master Plan for the County,*
- (viii) Incept domestic solar lighting*



projects to replace the use of firewood and tin lamps for households,

- (ix) Lobby for installation of transformers to ensure all households have access to electricity,
- (x) Conducting civic education especially across the scale of renewable power,
- (xi) Any other functions that will entail this department.

## 2.8 INVESTMENT PROMOTION (Department of Investment Promotions, Commerce, Industry and Tourism)

In Meru County, most of the Micro, Small & Medium Enterprises (MSMEs) are facing considerable challenges and experiencing high failure rates due to lack of support from the County government in crucial areas such as financial control and management training, as well as limited access to licenses and government credits. My government will intervene by;

- (i) Identifying, training and providing funding for MSMEs to expand their businesses,
- (ii) Incept relevant industries such as those dealing with textiles and agro-processing in every region of the County depending on that region's dominant produce and/or talent, in order to create employment of over 500 people,
- (iii) Sensitizing the community on starting Micro and SMEs drawing on the experiences of successful entrepreneurs,

(iv) Properly training stakeholders on planning, leading, organizing and controlling their Micro & SMEs,

(v) Reciprocating the collected revenue with equal development to help access to Micro & SMEs,

(vi) Ensuring that public market sheds are in place for Micro & SMEs in all urban and rural centers,

(vii) Establish database for hawkers for the purpose of promoting their businesses,

(viii) Build healthy international relations to attract at least one major investor and/or foreign cooperation agency annually to help in solving current County industrial challenges,

(ix) Promote tourism driven by the county's unique culture, heritage and new local products,

(x) All other functions that may pertain to this department.

## 2.9 SOCIAL SECURITY (Development of Youth, Sports, Culture, Gender and Arts)

Empowering the youth, promoting sports, gender equality, culture, and social services in Meru County has been hindered by various challenges, including insecurity along its boundaries with neighbouring counties. My government is committed to addressing these issues through the following strategies;

- (i) Set-up a revolving fund for youth groups so as to establish or maintain their business enterprises,



- (ii) *Establish a comprehensive survivor support and Children Rescue Centre to provide assistance to survivors of Sexual and Gender-Based Violence (SGBV), Female Genital Mutilation (FGM), and Orphans and Vulnerable Children (OVC),*
  - (iii) *Establish a kitty for gender-based violence centers in order to offer legal aid, counseling, rehabilitation and healthcare to people suffering from depression and other ills due to physical, sexual and psychological violence emanating from homes, community or online sources,*
  - (iv) *Establish Community Rehabilitation Centers for Alcohol Dependency Reduction, to reduce the number of individuals dependent on alcohol and promote*
  - (v) *Enhancing peace and unity by collaborating with neighbouring governors, the County commissioners, and the National Cohesion and Integration Commission to maintain peace through organizing peace campaigns and implementing conflict resolution mechanisms to foster harmonious relationships,*
  - (vi) *Promoting sports, culture and arts through an established fund,*
  - (vii) *Establish Talent Academies including funding for the establishment of recording studios for local artists, bands, choirs and filmmakers,*
  - (viii) *Establish a sports academy for youth talented in football, athletics,*
- a productive and responsible community,*



*volleyball and other games with boarding facilities for training and exposure to international arenas,*

- (ix) *Improvements of all stadiums,*
- (x) *Establish a Kitty to care for persons living with disabilities,*
- (xi) *Establish a Kitty for interest-free table banking for women,*
- (xii) *Kitty to take care of orphaned children and widows,*
- (xiii) *Establish Training of Trainers program for various community groups development,*
- (xiv) *Establish health social programs for the elderly,*
- (xv) *Any other functions that may pertain to this department.*

*for bed sharing in wards,*

- (ii) *To build and equip male wards which are lacking in virtually all Sub-County hospitals,*
- (iii) *Operate and maintain a well-equipped cancer treatment/management center and a Cancer Research Institute at Meru Teaching and Referral Hospital,*
- (iv) *Stocking all health facilities with all the necessary drugs, to ensure that patients have access to free testing and treatment,*
- (v) *Increasing the number of well-motivated health specialists, nurses and medical officers in accordance to the levels required by the World Health Organization,*
- (vii) *Establish a Meru family-universal healthcare, health insurance to residents,*
- (viii) *Conduct quarterly public health campaigns to raise awareness and promote individual and public health,*
- (ix) *All other functions that will entail this department.*

## **2.10 HEALTH SERVICES (Department of Medical and Public Health Services)**

The healthcare facilities in the County have been facing significant challenges, including inadequate drug supplies and overcrowded in-patient wards where multiple patients are sharing beds. Furthermore, apart from Meru Level V Hospital, there is a lack of male wards in other County Government health facilities. To address these issues, the following measures will be implemented to achieve free healthcare in a healthy environment;

- (i) *Rehabilitating, augmenting and/or constructing new health facilities, and equipping them with enough space and beds to eliminate the need*



# FLAGSHIP PROJECTS Making Meru Happy



*Making Meru Happy*

*Making Meru Happy*



PUBLIC SERVICE DELIVERY				
PROJECT NAME	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Strengthening Devolved Governance	Countywide	- To strengthen public service delivery and bring government services close to the people	- Empowering ward and Sub-county Administrators	- Established and equipped offices, purchased transport vehicles and motorcycles
Strengthened County Law Enforcement	Countywide	- Enhance the capacity and capabilities of the County law enforcement - Improve community safety	- Maintaining law and order - Modernization and equipping	- Improved public perception and trust in law enforcement - Reduced crime rates and increased public safety
Accelerating Service Delivery through Rapid Results Initiatives (RRIs)	Countywide	- Enhance the efficiency and effectiveness of service delivery - Implement quick and targeted interventions to address specific challenges - Cultivate a culture of innovation and continuous improvement	- Identify specific challenge areas across departments - Set achievable goals - Rapid planning and implementation - Real-time monitoring and feedback	- Improved service delivery - Enhanced stakeholder engagement - Capacity building - Streamlined processes
ECONOMIC PLANNING				
NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Development of County Statistical Abstract	County Headquarter	- Updated data for informed planning - To enhance policy formulation - To enhance informed decision-making - To promote effective service delivery	- Acquisition of data collection software and hardware - Training of survey personnel - Data collection, collation, analysis - Report writing	- Updated statistical data
Optimal Revenue Management for Sustainable Revenue Growth	Countywide	- Implement innovative strategies to increase revenue generation. - Promote county government's financial sustainability	- Comprehensive revenue assessment - Technology adoption - Stakeholder engagement - Diversified revenue sources	- Increased revenue collection - Enhanced revenue management system - Improved tax compliance - Sustainable financial growth
Enhancing Public Participation for Transparent and Accountable Governance	Countywide	- Ensure full compliance with the Public Participation Act - Prevent the establishment of clandestine initiatives by promoting active involvement of stakeholders - Cultivate a sense of ownership among the public in County projects	- Public awareness and education - Stakeholder mapping - Project consultations - Accessible information - Monitoring and Evaluation	- Transparent governance - Stakeholder ownership - Improved project outcomes - Enhanced Community Relations
NATURAL RESOURCES & DEVELOPMENT				
NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Clean, Reliable and adequate water supply	Countywide Meru County Urban Water System	- Sinking of boreholes in all needy wards to alleviate the scarcity of reliable clean water - Address the existing deficit in water supply within Meru municipality and its environs - Ensure potable water demand is met	- Drilling, developing & equipping the boreholes - Rehabilitation of existing boreholes - Provision of water pipes, excavation of trenches to lay water - Construction of water intakes - Construction of water treatment systems - Construction of water storage tanks - Construction of water conveyance systems	- No. of boreholes drilled and equipped - No. of boreholes rehabilitated - No. of pipes distributed - No. of kilometers of the trenches excavated - No. of constructed and fully functional waste stabilization ponds - Length (km) of Fully constructed and functional conveyance system
Construction of dams and water pans	Countywide	- To increase water for irrigation, domestic use, small industries and ecosystem support	- Feasibility studies - Design report - Environmental Impact Assessment report - Implementation - Land acquisition	- No. of water pans constructed - No. of dams constructed
Climate change locally led mitigation adaptation and resilient actions	Countywide	- To increase tree cover in the County	- Rehabilitation of degraded sites - School greening program - Establish woodlots - Provision of seedlings - Provision of storage tanks - Provision of energy saving jikos - Promote commercial forestry - Promote urban, forestry/greening - Recruitment of forest scouts	- No. of hills rehabilitated - No. of trees planted in schools - No. of tree nurseries - No. of energy saving jikos distributed - No. of trees planted - No. of forest scouts recruited



		- To conserve and protect riparian areas	- Capacity building of conservation groups - Mapping and pegging of wetlands - Rehabilitate critical wetlands - Fencing - Tree planting	-Community sensitization barazas on riparian conservation (2 per Sub-County/year) - No. of wetlands mapped/pegged - No. of critical wetlands rehabilitated
Humanitarian Assistance Program	Countywide	- To empower marginalized group and families - To conserve the environment	- Afforestation - Food distribution to the marginalized - Urban and informal settlement cleanups	- Improved livelihood

**EDUCATION**

NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
School Meals and Nutrition Program	Countywide	Enhanced health for learners	- Data collection on pupil numbers - Program design - Procurement process - Distribution - Monitoring and evaluation	- Increase in enrollment - Improved retention, transition and completion rates - Increased literacy levels
Construction of ECDE Classrooms and Sanitation Blocks	Countywide	- Improve the learning environment - Enhance the quality of education - Promote better health and hygiene practices	- Develop architectural design - Develop bills of quantities - Advertise and award tenders - Construction works - Monitoring & Evaluation	- ECDE classrooms constructed - Public ECDE sanitation blocks constructed
Establishment of Model Village Polytechnics	Sub-Counties	- Improve quality education and training - Sustainable economic growth and development - Empower local communities	- Site selection and needs assessment - Procurement procedures - Construction and equipping - Curriculum design and accreditation - Faculty recruitment and training - Monitoring and evaluation	- Increased employment - Increased access to quality vocational education and training, enrolment and completion rates - Bridging the skills gap
County Cultural Recording Studios	Sub-County Headquarters	- Preservation and promotion of culture - Development of creative industry	- Procurement procedures - Construction and equipping - Recruitment of personnel - Monitoring and evaluation	- Empowerment of local artists - Stimulate economic growth within the creative sector - Appropriation in aid

**DEPARTMENT OF LANDS, PHYSICAL PLANNING, HOUSING & URBAN DEVELOPMENT**

NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Affordable Housing for the Poor and Vulnerable	Countywide	- To improve investments in the County and improve the living standards	- Vulnerability mapping - Design of houses - Construction - Monitoring and evaluation	- Developed simple houses - Sanitation facilities for the marginalized
County Spatial Plan	Countywide	Optimized utilization of land Countywide	- Notification of intention to plan - Development of the concept paper - Preparation of a base map - Reconnaissance study - County profiling - Creating a draft copy - Public participation - Stakeholder engagement - Come up with a draft plan - Approval by the County Assembly	- Comprehensive County Spatial Plan



Public Land and Assets Recovery Initiative	Countywide	<ul style="list-style-type: none"> <li>- Restore unlawfully acquired public land and other assets to their rightful ownership</li> <li>- Ensure efficient use of public resources</li> </ul>	<ul style="list-style-type: none"> <li>- Asset tracing</li> <li>- Legal assessment</li> <li>- Litigation and dispute resolution</li> </ul>	<ul style="list-style-type: none"> <li>- Land and asset reclamation</li> <li>- Enforcing property rights and combating corruption</li> <li>- Increased transparency due to good governance practices</li> </ul>
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**FOOD SECURITY**

NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Construction of food stores for value addition/agro-processing/aggregation	Countywide	<ul style="list-style-type: none"> <li>- Increased market access, creation of employment and reduced post-harvest loss</li> </ul>	<ul style="list-style-type: none"> <li>- Site identification</li> <li>- Designing</li> <li>- Procurement</li> <li>- Construction</li> <li>- Monitoring and evaluation</li> </ul>	<ul style="list-style-type: none"> <li>- Food stores constructed</li> </ul>
Comprehensive agricultural extension services	Sub-County Headquarters	<ul style="list-style-type: none"> <li>- Provide daily support to all farmers</li> <li>- Enhance agricultural productivity</li> <li>- Promote sustainable farming practices</li> <li>- Empower farmers with up-to-date knowledge and skills</li> </ul>	<ul style="list-style-type: none"> <li>- Needs assessment and planning</li> <li>- Recruitment and training of extension workers</li> <li>- Establish well-equipped extension service centers</li> <li>- Design a well-structured outreach program</li> <li>- Monitoring and evaluation:</li> </ul>	<ul style="list-style-type: none"> <li>- Improved agricultural productivity</li> <li>- Sustainable farming practices</li> <li>- Empowered farmers enhanced food security</li> </ul>
Livestock Production Improvement (1 cow per needy household)	Countywide	<ul style="list-style-type: none"> <li>- To enhance food security and secure livelihood</li> </ul>	<ul style="list-style-type: none"> <li>- Identification of beneficiaries</li> <li>- Procure and distribute cows</li> </ul>	<ul style="list-style-type: none"> <li>- Improved livelihoods in households</li> </ul>

**INFRASTRUCTURE DEVELOPMENT**

NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Cabro paving and low-volume seal roads	Countywide	<ul style="list-style-type: none"> <li>- Provide climate-proof roads</li> </ul>	<ul style="list-style-type: none"> <li>- Cabro laying</li> <li>- Tarmacking</li> <li>- Drainage system</li> <li>- Routine maintenance activities</li> </ul>	<ul style="list-style-type: none"> <li>- 10 Km per year LVS roads</li> <li>- 10 Km per year of cabro-laying</li> </ul>
Renewable energy (solar, wind and waste to energy)	Imenti North and arid areas	<ul style="list-style-type: none"> <li>- To tap into green energy potential in Meru County</li> </ul>	<ul style="list-style-type: none"> <li>- Conduct research &amp; feasibility study</li> <li>- Land allocation</li> <li>- Community sensitization</li> <li>- Coordination of intergovernmental and PPP relations</li> </ul>	<ul style="list-style-type: none"> <li>- Renewable energy infrastructure</li> <li>- Job creation and economic growth</li> <li>- Improved air quality and a more eco-friendly, sustainable environment</li> </ul>
Street Lighting Enhancement	Countywide	<ul style="list-style-type: none"> <li>- Enhanced safety</li> <li>- Improved security</li> <li>- Business growth facilitation</li> </ul>	<ul style="list-style-type: none"> <li>- Conduct a detailed survey of all townships and market centres</li> <li>- Design and planning</li> <li>- Installation of floodlights</li> <li>- Quality assurance and maintenance</li> </ul>	<ul style="list-style-type: none"> <li>- Reduced crime rates</li> <li>- Boosted economic activity</li> </ul>

**INVESTMENT PROMOTION**

NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Establishment of MSMEs revolving fund	Countywide	<ul style="list-style-type: none"> <li>- To empower MSMEs</li> </ul>	<ul style="list-style-type: none"> <li>- Mapping of MSMEs</li> <li>- Capacity building on financial literacy</li> <li>- Establishing legal frameworks and lending systems</li> <li>- Operationalization</li> <li>- Monitoring and evaluation</li> </ul>	<ul style="list-style-type: none"> <li>- Economic growth and diversification</li> <li>- Job creation</li> <li>- Promotion of entrepreneurship</li> <li>- Poverty alleviation</li> <li>- Increased local revenue</li> </ul>
Special Economic Zones (SEZs)	Countywide	<ul style="list-style-type: none"> <li>- To promote value addition</li> </ul>	<ul style="list-style-type: none"> <li>- Feasibility study</li> <li>- Identification of site</li> <li>- Engagement with development partners</li> <li>- Procurement process</li> <li>- Awarding of works</li> <li>- Launch</li> </ul>	<ul style="list-style-type: none"> <li>- Jobs creation</li> <li>- Quality and market-competitive products</li> <li>- Reduced resource wastage</li> </ul>



SOCIAL SECURITY				
NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Youth Enterprise Revolving Fund	Countywide	- Provide financial assistance to eligible youth groups - Job creation	- Create a dedicated revolving fund - Eligibility assessment - Financial management training - Application and selection process: - Disbursement and monitoring	- Growth of youth-led business enterprises - Job opportunities - Positive socio-economic impact
SGBV/Children Rescue Centre	- Igembe Central - Imenti Central	- To rescue survivors of Sexual and Gender-Based Violence (SGBV), Female Genital Mutilation (FGM) and Orphans and Vulnerable Children (OVC)	- Survey - Tendering - Procurement - Construction	- Reduced GBV/FGM cases
Rehabilitation Centers	Countywide	- Reduce the number of persons dependent on alcohol	- Site identification - Architectural designs and plans - Procurement procedure - Monitoring and evaluation - Equipping the center - Recruitment of personnel	- Reduce the number of persons dependent on alcohol - Productive and responsible community - Increased revenue
HEALTH SERVICES				
NAME OF PROJECT	LOCATION	OBJECTIVE	KEY ACTIVITIES	EXPECTED KEY OUTCOMES
Health infrastructure	Health facilities Countywide	-To improve inpatient services	- Construct wards in 4 major level IV hospitals	- Functional male and female wards in all level IV hospitals
		-To provide comprehensive hospital services	- Comprehensive NCDs care centers in Level IV hospitals	- Availability of comprehensive NCDs care services in major level IV facilities
		-To improve diagnostic services	- Supply diagnostic machines and reagents and provide adequate X-Ray and CT scan equipment and supplies	- Availability of X-ray services in level IV hospitals and availability of lab services in level III and IV hospitals
		-To improve access to morgue services	-Build, complete, equip and operationalize stalled morgues in level IV hospitals (Tmau, Muthara, Mutuai, Kanyakine)	- Functional morgues in level IV hospitals
		-To improve specialized services	- Complete, equip and operationalize stalled theaters	- Functional theaters in the 4 main level IV hospitals
		-To reduce risk of exposure to medical waste	- Construct standard incinerators in the main level IV hospitals	-Functional incinerators in the 4 main level IV hospitals
		-To improve amenities in level II and III hospitals	- Electricity connection, water supply, fencing, and toilets	- Enhanced primary healthcare
Meru Cancer Center	MeTRH	- To reduce cancer incidence, morbidity and mortality	- Construct, equip, staffing and operationalization - Set up increased bed capacity	- Fully functioning Meru Cancer Center at Level V hospital
Cancer Research Institute/ MeTRH (Cancer Center)	MeTRH	- To enhance fundamental knowledge of the Cancer biology towards prevention, detection and treatment	- Research facility establishment - Recruitment of expert staff - Research and clinical trials - Biomarker identification - Pre-symptomatic screening programs - Bio-banking establishment	- Construct a functional Cancer Research Centre (CaRC) at Level V hospital - Improved patient care



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# MANIFESTO

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*Making Meru Happy*